



**NOSM**  
UNIVERSITY

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**PROPOSED OPERATING BUDGET**

**FOR THE**

**FISCAL YEAR MAY 1, 2026, TO APRIL 30, 2027**

(with accompanying notes)

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**NOSM University**  
**Operating Budget**  
**For Fiscal Year May 1, 2026 to April 30, 2027**

|                                            | Approved<br>Budget<br>2025/2026<br>\$ (000) | Projected<br>Budget<br>2026/2027<br>\$ (000) | Change<br>%  |
|--------------------------------------------|---------------------------------------------|----------------------------------------------|--------------|
| <b>INCOME</b>                              |                                             |                                              |              |
| Government Grant - MCURES                  | 32,290                                      | 34,563                                       | 7.0%         |
| Government Grant - MOH                     | 20,515                                      | 22,595                                       | 10.1%        |
| Government Grant - MCURES PSESF            | 2,758                                       | 2,758                                        | 0.0%         |
| Government Grant - MCURES One-time Funding | 700                                         | -                                            | -100.0%      |
| Tuition                                    | 7,909                                       | 8,633                                        | 9.2%         |
| Ontario Medical School Application Fees    | 200                                         | 200                                          | 0.0%         |
| Interest                                   | 320                                         | 320                                          | 0.0%         |
| Project and Research Revenues              | 1,983                                       | 1,381                                        | -30.4%       |
| <b>TOTAL INCOME</b>                        | <b>66,675</b>                               | <b>70,450</b>                                | <b>5.66%</b> |
| <b>EXPENDITURES</b>                        |                                             |                                              |              |
| <b>Operating:</b>                          |                                             |                                              |              |
| Salaries and Benefits                      | 34,832                                      | 37,880                                       | 8.8%         |
| Clinical Faculty Stipendiary Contracts     | 6,761                                       | 7,713                                        | 14.1%        |
| Teaching Fees                              | 8,741                                       | 9,123                                        | 4.4%         |
| Non-Student Travel                         | 731                                         | 740                                          | 1.2%         |
| Student Travel and Housing                 | 3,789                                       | 4,264                                        | 12.5%        |
| Office, Supplies and Services              | 1,206                                       | 1,258                                        | 4.3%         |
| Legal and Consulting Fees                  | 1,012                                       | 1,039                                        | 2.7%         |
| Facilities                                 | 1,976                                       | 1,976                                        | 0.0%         |
| Technology, Telecommunications, & Hardware | 1,885                                       | 1,925                                        | 2.1%         |
| Meetings and Professional Development      | 2,089                                       | 2,411                                        | 15.4%        |
| Research                                   | 1,357                                       | 1,454                                        | 7.1%         |
| Library Licences                           | 1,352                                       | 1,273                                        | -5.8%        |
| Research Studentship and Bursaries         | 658                                         | 658                                          | 0.0%         |
| Capital Fund                               | 286                                         | 286                                          | 0.0%         |
| <b>Total Operating Expenditures</b>        | <b>66,675</b>                               | <b>72,000</b>                                | <b>7.99%</b> |

**(1,550)**

**NOSM UNIVERSITY**  
**Notes to Proposed Budget**  
**For the Fiscal Year May 1, 2026, to April 30, 2027**

**INCOME**

**GOVERNMENT GRANTS**

The proposed 2026-2027 budget includes funding from the Ministry of Colleges, Universities, Research Excellence and Security (MCURES) and from the Ministry of Health (MOH), both operating and One-Time funds. Other grants and recoveries include conference revenue, salary recoveries and research grants.

| <b>Description</b>      | <b>2025-2026<br/>\$(000)</b> | <b>2026-2027<br/>\$(000)</b> |
|-------------------------|------------------------------|------------------------------|
| MCURES                  | \$32,290                     | \$34,563                     |
| MOH                     | 20,515                       | 22,595                       |
| MCURES PSESF            | 2,758                        | 2,758                        |
| MCURES One-Time Funding | 700                          | -                            |
| <b>Proposed Budget</b>  | <b>\$56,263</b>              | <b>\$59,916</b>              |

MCURES Funding is the fixed corridor funding provided by the Ministry. The total of the corridor funding is based on Undergraduate Weighted Grant Unit (WGU) funding for the 346 (323 in 2025-2026) undergraduate learners. The remaining MCURES corridor funding was related to WGU funding on Postgraduate learners at NOSM University and the previous Annual Multi Year Accountability Agreement.

NOSM University is estimating it will receive a total of \$3.053M in Northern Grant Funding from MCURES in 2026-27 (budgeted \$1.037M in 2025-2026 plus \$2.0M in funding previously identified as transitional base funding).

Ministry of Health (MOH) funding is expected to increase by \$2,080K (following an increase of \$1,945K in 2025-2026) for the additional 31 Post Graduate Education (PGE) resident positions beginning this year, along with increases to the NOSM U Electives, PGE International Medical Graduates and Comprehensive Community Clerkship (CCC) funding as a result of expansion. MOH revenues are based on resident positions in the Post Graduate Programs (282 positions at full complement in 2026-2027, 251 in 2025-2026), Community Support Services & Underserved Area Program, Distributed Medical Education Programs, Paymaster Administration, and Other Transfer Payment Agency agreements.

NOSM University is expecting to receive \$2.758M in MCURES Postsecondary Education Sustainability Funding (PSESF). This funding has both an ongoing and one-time component, and the projected budget assumes amounts will remain consistent with the prior year.

In the previous fiscal year budget for 2025-2026 NOSM University expected to receive additional one-time MCURES funding of \$700K. At this time, it is known this funding will not be received in 2026-2027 and has not been included in the budget assumptions.

## TUITION

The budgeted amount of \$8,633K (\$7,909K in 2025–2026) reflects tuition and ancillary fees charged directly to undergraduate learners. This increase is primarily driven by the lifting of the provincially mandated tuition freeze, allowing for a 2% increase across all learners, as well as additional tuition revenue associated with an increase of 23 undergraduate learners. In accordance with MCURES guidelines, a portion of tuition revenue must be set aside for learner bursaries, with a minimum requirement of 5% of total tuition revenues.

| Description                      | 2025-2026<br>\$(000) | 2026-2027<br>\$(000) |
|----------------------------------|----------------------|----------------------|
| Tuition                          | \$7,509              | \$8,204              |
| Ancillary and Miscellaneous Fees | 400                  | 429                  |
| <b>Proposed Budget</b>           | <b>\$7,909</b>       | <b>\$8,633</b>       |

## ONTARIO MEDICAL SCHOOL APPLICATION SERVICE FEES (OMSAS)

Included in the 2026-2027 budget is the amount of \$200K (\$200K – 2025-2026). This amount represents NOSM University's portion of the application fees received by OMSAS from applicants to the medical school. A Board approved policy designates these funds specifically for student bursaries.

## INTEREST

This amount represents the income earned on short-term deposits of funds that are in excess of cash flow requirements. The income earned from the MCURES funding is dedicated to fund student bursaries as per a Board approved policy. The interest earned on the MOH funding is used for operating purposes.

## PROJECT AND RESEARCH REVENUES

This amount represents administrative charges for NOAMA, fees charged for electives and learner housing, conference fees, application fees, and various recoveries and overheads on projects and research grants. In addition, this revenue includes the fees charged to the Department of National Defense (DND) for the training of DND registered Undergraduate learners and Post Graduate Residents.

Overall, there is a projected decrease in this revenue line due to no new DND intakes in 2026-2027 and the project revenue is expected to decrease as a result of previous NOAMA one time funding that is not expected to continue.

## EXPENDITURES

### OPERATING

#### SALARIES, BENEFITS AND TEACHING FEES

| Description                                                  | 2025-2026<br>\$(000) | 2026-2027<br>\$(000) |
|--------------------------------------------------------------|----------------------|----------------------|
| Staff and Faculty                                            | \$34,832             | \$37,880             |
| Clinical Faculty Stipendiary Contracts                       | 6,761                | 7,713                |
| Teaching fees – Undergraduate Medical Education              | 3,400                | 3,580                |
| Teaching fees – Postgraduate Medical Education and Electives | 5,341                | 5,543                |
| <b>Proposed Budget</b>                                       | <b>\$50,334</b>      | <b>\$54,716</b>      |

Staff and Faculty salaries and benefits include all payroll and contractual obligations to the Staff and Faculty, both union and non-union, employed under contract by the University. The Clinical Faculty Stipendiary Contracts include all payments made to Clinical Faculty in administrative coordinator and committee roles. The UME teaching fees include the teaching costs for Year 1 to Year 4 of the UME program provided by clinical and academic stipendiary faculty. Teaching fees for PGE and Electives include the preceptor and academic payments for Family and Specialty medicine and the Elective programs.

#### NON-STUDENT TRAVEL

The distributed medical education model of the University results in significant travel for faculty and staff between the East and West campuses, First Nations communities, CCC sites and other northern communities. Non-Student Travel remained steady in the 2026-2027 budget process. Although NOSM University continues to expand, it will continue to focus on virtual meetings, essential travel only and reducing its carbon footprint.

#### STUDENT TRAVEL AND HOUSING

| Description            | 2025-2026<br>\$(000) | 2026-2027<br>\$(000) |
|------------------------|----------------------|----------------------|
| Student Travel         | \$1,924              | \$2,249              |
| Student Housing        | 1,865                | 2,015                |
| <b>Proposed Budget</b> | <b>\$3,789</b>       | <b>\$4,264</b>       |

Included in the budget are the travel and housing costs for the postgraduate and undergraduate medical learners on placements. Student travel is budgeted at \$750 per trainee month. Student housing is budgeted at \$750 per trainee month.

## OFFICE, SUPPLIES AND SERVICES

| Description                                | 2025-2026<br>\$(000) | 2026-2027<br>\$(000) |
|--------------------------------------------|----------------------|----------------------|
| General Administration, Supplies and other | \$499                | \$499                |
| Printing, Postage, and Courier             | 232                  | 232                  |
| Academic Program Support Services          | 327                  | 347                  |
| Insurance                                  | 148                  | 180                  |
| <b>Proposed Budget</b>                     | <b>\$1,206</b>       | <b>\$1,258</b>       |

## LEGAL AND CONSULTING FEES

| Description                   | 2025-2026<br>\$(000) | 2026-2027<br>\$(000) |
|-------------------------------|----------------------|----------------------|
| Legal Fees                    | \$378                | \$378                |
| Consulting and Audit Services | 634                  | 661                  |
| <b>Proposed Budget</b>        | <b>\$1,012</b>       | <b>\$1,039</b>       |

Consulting services represent payments for the provision of expertise or strategic advice.

## FACILITIES

| Description                         | 2025-2026<br>\$(000) | 2026-2027<br>\$(000) |
|-------------------------------------|----------------------|----------------------|
| ATAC 6th Floor                      | \$215                | \$215                |
| Medical School West                 | 276                  | 276                  |
| Balmoral Street Centre              | 100                  | 100                  |
| Medical School East                 | 360                  | 360                  |
| Health Education Resource Centre    | 185                  | 185                  |
| Additional Lakehead Occupancy Costs | 700                  | 700                  |
| Other Operating Costs               | 140                  | 140                  |
| <b>Proposed Budget</b>              | <b>\$1,976</b>       | <b>\$1,976</b>       |

The lease agreement with Lakehead University remains in effect and continues to include full facilities support. In Sudbury, leased facilities have transitioned from Laurentian University to Infrastructure Ontario. NOSM University is currently negotiating a new lease agreement with Infrastructure Ontario. While projected costs are expected to remain relatively consistent, NOSM

University will no longer receive bundled support services from Laurentian and is in the process of establishing independent service contracts to support operations in Sudbury.

## TECHNOLOGY, TELECOMMUNICATIONS & HARDWARE

| Description                           | 2025-2026<br>\$(000) | 2026-2027<br>\$(000) |
|---------------------------------------|----------------------|----------------------|
| Video and Teleconferencing & Internet | \$274                | \$274                |
| Telephone and Cellphones              | 259                  | 259                  |
| Telecommunication SLA and Maintenance | 313                  | 313                  |
| Software, ERP and Maintenance         | 506                  | 546                  |
| Cyber Security                        | 67                   | 67                   |
| Computer Hardware                     | 466                  | 466                  |
| <b>Proposed Budget</b>                | <b>\$1,885</b>       | <b>\$1,925</b>       |

Budget includes teleconferencing and video conferencing costs required to support the Distributed Clinical Education Learning Model for undergraduate and postgraduate education. The budget also includes Software licenses and maintenance, telecommunications agreement, and computer hardware.

## MEETINGS AND PROFESSIONAL DEVELOPMENT

| Description                    | 2025-2026<br>\$(000) | 2026-2027<br>\$(000) |
|--------------------------------|----------------------|----------------------|
| Meetings and Events            | \$301                | \$301                |
| Catering                       | 221                  | 221                  |
| Honoraria                      | 118                  | 128                  |
| Professional Development       | 416                  | 446                  |
| Memberships                    | 344                  | 384                  |
| Student Seminars and Workshops | 400                  | 429                  |
| Ancillary fees                 | 289                  | 502                  |
| <b>Proposed Budget</b>         | <b>\$2,089</b>       | <b>\$2,411</b>       |

The budget includes expenses for learner, community, and physician centered continuing education events, as well as seminars, meetings, and workshops, including related catering and honoraria. It also includes professional development costs for staff, physicians, and learners, and the flow-through of ancillary fees collected on behalf of the NOSM University student society.

## RESEARCH

| Description                                     | 2025-2026<br>\$(000) | 2026-2027<br>\$(000) |
|-------------------------------------------------|----------------------|----------------------|
| Contract Research, Operations, and Lab Supplies | \$375                | \$427                |
| Research Administration                         | 525                  | 525                  |
| Animal Care Costs                               | 400                  | 445                  |
| Faculty Research                                | 57                   | 57                   |
| <b>Proposed Budget</b>                          | <b>\$1,357</b>       | <b>\$1,454</b>       |

The Research budget includes payments to Lakehead and Laurentian for research administration and animal care activities.

## LIBRARY LICENCES

| Description            | 2025-2026<br>\$(000) | 2026-2027<br>\$(000) |
|------------------------|----------------------|----------------------|
| Library Licenses       | \$1,352              | \$1,273              |
| <b>Proposed Budget</b> | <b>\$1,352</b>       | <b>\$1,273</b>       |

NOSM University maintains direct licensing agreements for library resources to support learner and academic needs. These costs reflect ongoing access to required library materials and services, independent of prior arrangements with Lakehead and Laurentian Universities.

## INTERNAL RESTRICTED RESERVES

| Description               | 2025-2026<br>\$(000) | 2026-2027<br>\$(000) |
|---------------------------|----------------------|----------------------|
| Legal Fees                | \$100                | \$100                |
| Negotiations              | 100                  | 100                  |
| Recruitment               | 55                   | 55                   |
| Accreditation             | 45                   | 45                   |
| President's Advocacy Fund | 100                  | 100                  |
| Technology – Capital Fund | 200                  | 200                  |
| Facilities – Capital Fund | 86                   | 86                   |
| <b>Proposed Budget</b>    | <b>\$686</b>         | <b>\$686</b>         |



Certain amounts within the budget are designated as internally restricted reserves. If these amounts are not fully utilized in a given year, the unspent funds are carried forward within the reserve for future use. These reserves are not incremental to the budget but are included within the overall budget allocation.