



Notice and Meeting – Governors - Public Package

To attend open sessions, other than by invitation, requests shall be made to governance@nosm.ca. All individuals in attendance at any Board meeting shall observe rules of decorum, and the Chair may require any individual to leave any meeting if, in the discretion of the Chair or a majority of the members, such individual acts contrary to good order and decorum.

Those in attendance shall not be permitted to use cameras or other electronic recording equipment or broadcast proceedings of the Board unless permission is granted by the Chair or a majority vote of the Board and subject to such conditions as the Board may impose. Board and Committee meetings may be recorded by the Secretary for minute taking purposes.

The schedule of dates and deadlines for submission can be found under [Meeting and Agendas](#)

Please refer to the specific meeting agenda for the meeting time and video conference details.

Rules and Procedures:

- Please sign ON a few minutes early to ensure a connection in Webex.
- Please keep your system mute unless you need to speak.
- Use the Chat function to send a message the University Secretary, Gina Kennedy or Cohost – Alexandra Curry
- Please use the chat function for **business only**.
- Guests – to speak or include an item you must request in advance – please message the Host/Co Host or be **acknowledged by the Chair before speaking**.
- Attendance will be taken from the participants, if you are on the phone, please identify yourself and send an email to governance@nosm.ca

The packages contain a combination of links and documents – should you have issues with accessing certain reports please request them through governance@nosm.ca if you can't recall your NOSM U username and password contact technology at helpdesk@nosm.ca



AGENDA – OPEN SESSION

February 25, 2026 (4:00 pm 7:00 pm)

Virtual – Join from the meeting link

<https://nosm.webex.com/nosm/j.php?MTID=m79e0a9e16fb34715d944c88d65d6e4c8>

Join by meeting number

Meeting number (access code): 2771 255 0976

Meeting password: QMxy37wJ2M5

Join by phone

1-833-512-2295 Canada Toll Free / +1-437-880-3267 Canada Toll

This meeting will be recorded for minute-taking purposes.

Legend

Approval: Refers to standard items requiring formal endorsement by the body, such as the agenda or minutes.

Decision: Covers items presented to the body for resolution, typically based on recommendations. These may include standard approval items or decision-making matters, such as first readings requiring feedback or subsequent readings seeking final approval.

Discussion: Pertains to presentation items or topics specifically allocated time on the agenda for dialogue and consideration.

Information: Encompasses items presented for awareness without designated discussion time. This category often includes reports from the President or Vice President, where highlights may be shared.

* **Denotes** a delay in posting supporting documentation. The file will be updated once materials are received prior to the meeting.

Time	#	ITEM	ACTION
4:00 pm	1.0 1.1	Welcome – John Stenger, Chair Land Acknowledgement and Reflection	INFORMATION
4:05 pm	2.0 2.1	Call to Order Approval of the Agenda and Consent Agenda <ul style="list-style-type: none"> Additions or Edits Declarations of Conflicts and Approval 	APPROVAL
Consent Agenda [Link to Documents]			
	3.0 - CA	Consent items on an agenda	



		<i>The following Consent Agenda items will be enacted by the motion to approve the agenda. There will be no separate discussion of these matters unless a member so requests, in which event the item will be removed and added to the regular agenda under Other Business.</i>	
	3.1 - CA	Minutes of the Previous Meeting a) November 18, 2025 [Open Meeting]	APPROVAL
	3.2 – CA 3.3 – CA 3.4 – CA	Board – After Meeting Report – November 2025 Senate After Meeting Reports (December/February) Meeting Dates, Information and Agendas	INFORMATION INFORMATION INFORMATION
	3.5 – CA 3.6 – CA 3.7 – CA	Committee Reports Board Executive Committee (BEC) Report Governance Committee Report Finance, Audit and Risk Management (FARM) Committee Report Other Reports for Information a) 2026-2027 Budget Strategy and Process b) Risk Management Update c) Investment Committee Report d) TBS Audit Financial Report Brief	INFORMATION INFORMATION INFORMATION
	3.8 – CA	Board Executive Committee Terms of Reference Revision Recommendation	APPROVAL
	3.9 – CA	Strengthening Accountability and Student Supports Action 2025 Annual Report	APPROVAL
Business - Action Items			
	4.0	Finance, Audit and Risk Management Committee Items (John Beaucage)	INFORMATION
4:10 pm	4.1	Financial Report for the Period Ending December 31, 2025 <ul style="list-style-type: none">Document(s)	APPROVAL
	5.0	Governance Committee Items (Jason Tremblay)	INFORMATION
4:20 pm	5.1	Research Administration Policy <ul style="list-style-type: none">Document(s)	APPROVAL
4:30 pm	5.2	Animal Care and Use Policy <ul style="list-style-type: none">Document(s)	APPROVAL
4:40 pm	5.3	Establishing and Managing Endowed and Fixed-term Chairs Policy <ul style="list-style-type: none">Document(s)	APPROVAL



4:50 pm	5.4	Rules of Procedure at Board Meetings Policy <ul style="list-style-type: none"> Document(s) 	APPROVAL
4:55 pm	5.5	Duties of Chair, Vice Chair and Committee Chair Guide <ul style="list-style-type: none"> Document(s) 	APPROVAL
Business – Presentations-Discussion			
5:00 pm	6.0 6.1 6.2 6.3 6.4	President’s Report and Update (M.Green) First Quarter Report – February 2026 Welcome to 2026: Turning Up the Volume on What Matters Most President’s Lecture Series: When Google Enters the Room \$5 Million Gift Establishes Circle for Indigenous Health Research and Innovation at NOSM University	INFORMATION
5:20 pm	7.0	Strategic Plan 2026-2030 Presentation and Approval (M.Green/Joanne Musico) <ul style="list-style-type: none"> Document(s) 	APPROVAL
5:50 PM	8.0	Other Business	
6:00 pm	9.0	Adjournment Open Meeting of the Board	APPROVAL
Closed - The Board adjourns to a closed session to discuss confidential matters consistent with By-laws § 9.4 and only Governors and those requested by the Chair to stay to assist the Board with its deliberations are permitted.			
6:00 pm	10.0	Move to a closed meeting. Materials (if any) in the closed session are distributed in the Closed Meeting Portal. The Closed Meeting Agenda is attached hereto.	APPROVAL

* Denotes a delay in posting supporting documentation. The file will be updated once materials are received prior to the meeting.



AGENDA – CLOSED SESSION

February 25, 2026 (Immediately following the open meeting)

<https://nosm.webex.com/nosm/j.php?MTID=m79e0a9e16fb34715d944c88d65d6e4c8>

Join by meeting number

Meeting number (access code): 2771 255 0976

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Time	#	ITEM	ACTION
6:00 pm	1.0	Welcome – John Stenger, Chair	INFORMATION
6:05 pm	2.0 2.1	Call to Order Approval of the Agenda and Consent Agenda <ul style="list-style-type: none"> • Additions or Edits • Declarations of Conflicts and Approval 	APPROVAL
Consent Agenda [Link to documents]			
6:10 PM	3.0 - CA	Consent items on an agenda refer to items that are considered routine or non-controversial and typically do not require in-depth discussion. These items are usually grouped together and voted on as a single package, unless a member of the body requests that any item be pulled for further discussion or clarification. <i>Moved that the Consent Agenda be approved [as presented or as amended]</i>	
	3.1 - CA	Minutes of the Previous Meeting <ul style="list-style-type: none"> • November 18, 2025 [Closed Meeting] 	APPROVAL
Business - Items			
6:15 pm	4.0	Labour Relations (Ray Hunt, Lance Dyll, Tina Carswell)	INFORMATION
6:45 pm	5.0	Other Business	
7:00 pm	6.0	Adjournment Closed Meeting of the Board	APPROVAL