

Financial Statements

Northern Ontario School of Medicine

April 30, 2019

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Independent Auditor's Report

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To the Board of Directors of Northern Ontario School of Medicine

Opinion

We have audited the financial statements of Northern Ontario School of Medicine ("School"), which comprise the statement of financial position as at April 30, 2019, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Northern Ontario School of Medicine as at April 30, 2019, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for non-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the School in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for non-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the School's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the School or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the School's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud
 may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
 control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the School's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the School to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Grant Thornton LLP

Thunder Bay, Canada September 18, 2019 Chartered Professional Accountants Licensed Public Accountants

Statement of Financial Position

(Thousands of Dollars)

		As at	As at	
		April 30,		April 30,
		2019		2018
Acceta				
Assets				
Current assets:				
Cash - operating	\$	23,155	\$	22,205
Accounts receivable (Note 2)		2,003		2,406
Prepaid expenses		502		381
		25,660		24,992
Capital assets (Note 4)		4,366		3,744
	\$	30,026	\$	28,736
Liabilities, Deferred Contributions and Net Assets				
Current liabilities:				
Accounts payable and accrued liabilities (Note 5)	\$	8,851	\$	9,458
Government payroll remittances payable	•	473	·	442
Due to host universities (Note 3)		398		146
Deferred revenue (Note 6)		2,651		3,568
, , , , , , , , , , , , , , , , , , ,		12,373		13,614
Deferred capital contributions (Note 7)		4,366		3,744
		16,739		17,358
Net assets:				
Internally restricted (Note 8)		13,287		11,378
	\$	30,026	\$	28,736
Funds Held in Trust				
Assets				
Cash held in trust (Note 9)	\$	14,162	\$	12,288
Investments held in trust (Note 9)	*	, -	•	3,368
\	\$	14,162	\$	15,656
Liabilities				

The accompanying notes are an integral part of these financial statements.

On behalf of the Board:

Chair, Board of Directors

Dean

Statement of Operations

Year ended April 30, 2019, with comparative figures for 2018 (Thousands of dollars)

		2019	2018
Revenue:			
Government grants - Ministry of Training, Colleges and Universities	\$	22,458 \$	22,687
Government grants - Ontario Ministry of Health		16,060	14,703
Government grants - Paymaster Program (Note 10)		13,714	12,775
Government grants - Medical Student Bursary Program (Note 11)		547	602
Government and other grants for restricted purposes		4,346	3,849
Tuition fees		6,456	6,232
Administrative Services Fees (Note 12)		49	86
Investment income		422	248
Bursary income		827	698
Miscellaneous income		1,241	1,366
Amortization of deferred capital contributions		702	696
Total revenue	\$	66,822 \$	63,942
Evanage			
Expenses:	\$	34,880 \$	33,906
Salaries, benefits, and other compensation Salaries, benefits, and other compensation - Paymaster Program (Note 10)	Ф	13,714	12,775
Travel and accommodations		1,874	1,672
Travel and accommodations - Learners		2,788	2,559
Office		1,723	1,406
Curriculum and faculty development		1,953	2,008
Library		839	823
Technology and telecommunications		1,174	1,196
Facilities		1,396	1,367
Research - General Expenses and Supplies		1,401	1,528
Consulting		894	751
Medical Student Bursary Program (Note 11)		547	629
Bursaries		1,028	951
Amortization of capital assets		702	696
Total expenses	\$	64,913 \$	62,267
Excess of revenue over expenses	\$	1,909 \$	1,675
Transfers - Internally Restricted Net Assets	\$	(1,909) \$	(1,675)
Change in Unrestricted Net Assets	\$	- \$	_

The accompanying notes are an integral part of these financial statements.

Statement of Changes in Net Assets

Year ended April 30, 2019, with comparative figures for 2018 (Thousands of dollars)

	U	nrestricted		Internally Restricted		•		Total 2018
Net assets, beginning of year	\$	-	\$	11,378	\$	11,378	\$ 9,703	
Excess of revenue over expenses		1,909		-		1,909	1,675	
Transfers		(1,909)		1,909		-	-	
Net assets, end of year	\$	-	\$	13,287	\$	13,287	\$ 11,378	

The accompanying notes are an integral part of these financial statements.

Statement of Cash Flows

Year ended April 30, 2019, with comparative figures for 2018 (Thousands of dollars)

		2019		2018
Operating Funds				
Cash flows from operating activities:				
Excess of revenue over expenses	\$	1,909	\$	1,675
Items not involving cash:				
Amortization of deferred capital contributions		(702)		(696)
Amortization of capital assets		702		696
Changes in non-cash working capital (Note 13)		(959)		1,504
		950		3,179
Cash flows from financing and investing activities:				
Deferred capital contributions		1,324		1,199
Capital assets acquired		(1,324)		(1,199)
		-		-
Net increase in cash		950		3,179
Cash, beginning of year		22,205		19,026
Cash, end of year	\$	23,155	\$	22,205
Represented by: Cash - operating	\$	23,155	\$	22,205
Funds Held in Trust				
Cash flows from financing and investing activities:				
Research Chair in Aboriginal and Rural Health Trust Funds				
Investment income	\$	87	\$	89
Disbursements		(1)		(5)
AMS Hannah Chair in the History of Aboriginal Health Trust Funds				500
Funds granted		- 64		500
Investment income Northern Ontario Academic Medicine Association Transitional Funds		64		40
Funds granted		6,878		7,007
Investment income		175		130
Disbursements		(8,697)		(7,480)
		(1,494)		281
		,		
Cash, beginning of year		15,656		15,375
Cash, end of year	\$	14,162	\$	15,656
Represented by:	^	44.400	•	40.000
Cash held in trust	\$	14,162	\$	12,288
Investments held in trust (GIC matured Nov 2018 yielding rate of return of 2.65%)		44.400	Φ.	3,368
	\$	14,162	\$	15,656

The accompanying notes are an integral part of these financial statements.

Notes to Financial Statements

Year ended April 30, 2019 (Thousands of dollars)

General

The Northern Ontario School of Medicine ("School") was incorporated without share capital under the laws of Ontario. Working under the auspices of Lakehead University and Laurentian University ("host universities"), the purpose of the School is to establish and operate a medical school which is responsive to the needs of students and to the healthcare needs of the people of Northern Ontario.

The School has received full accreditation for its educational program leading to a medical doctorate from the Liaison Committee on Medical Education and the Committee on Accreditation of Canadian Medical Schools.

1. Significant accounting policies:

The financial statements of the School have been prepared in accordance with Canadian accounting standards for not for profit organizations and follow the accounting policies summarized below:

(a) Revenue recognition:

The School accounts for contributions under the deferral method of accounting as follows:

Operating grants are recorded as revenue in the period to which they relate. Grant amounts relating to future periods are deferred and recognized in the subsequent period when the related activity occurs. Grants approved but not received are accrued.

Tuition fees which relate to academic terms or parts thereof occurring after April 30 are recorded as deferred revenue.

Unrestricted contributions are recognized as revenue when received or receivable if the amounts can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the period in which the related expenses are recognized. Any surplus that is repayable to the contributor is recorded as accounts payable.

Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis at rates corresponding to those of the related capital assets.

(b) Cash and cash equivalents:

Cash and cash equivalents consist of cash on hand, bank balances, and guaranteed investment certificates with a duration of less than three months.

(c) Investments:

Investments, which consist of deposit receipts and guaranteed investment certificates, are carried at fair market value.

Notes to Financial Statements

Year ended April 30, 2019 (Thousands of dollars)

1. Significant accounting policies (continued):

(d) Capital assets:

Capital asset purchases are recorded at cost with amortization provided for in the period in which the assets are put into use. Capital assets are amortized on a straight line basis over their estimated useful lives, which are:

Computer software 2 years
Furniture and equipment 5 years
Leasehold improvements 25 years

(e) Internally restricted net assets:

The School restricts use of portions of its operating surplus for specific future uses. When incurred, the related expenses are charged to operations, and the balance of internally restricted net assets is reduced accordingly. Internally restricted net assets are established through Board resolution or Board approved policies.

(f) Use of estimates:

The preparation of the financial statements in conformity with Canadian accounting standards for not for profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

(g) Financial instruments:

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, equities traded in an active market and derivatives are reported at fair value, with any unrealized gains and losses reported in operations. In addition, all bonds and guaranteed investment certificates have been designated to be in the fair value category, with gains and losses reported in operations. Changes in fair value of financial instruments related to trust funds are recorded directly in net assets. All other financial instruments are subsequently reported at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items re-measured at fair value at each statement of financial position date and charged to the financial instruments for those measured at amortized cost.

Notes to Financial Statements

Year ended April 30, 2019 (Thousands of dollars)

1. Significant accounting policies (continued):

(h) Employee Future Benefits:

The School accrues its obligation under the Notional DC SuRP benefit plan as the employees render the services necessary to earn the pension and other retirement benefits.

The School accounts for the Notional DC SuRP component of the pension plan using the immediate recognition approach. The School recognizes the amount of the accrued benefit obligation, net of the fair value of the plan assets measured at year-end, adjusted for any valuation allowance, in the statement of financial position. Experienced gains and losses are included in the cost of the plan for the year. The accrued benefit obligation for the pension plan is determined based on an actuarial valuation using accounting assumptions.

2. Accounts receivable:

	2019	2018
Government and other grants and miscellaneous receivables Harmonized sales tax recoverable Ontario Ministry of Health	\$ 1,225 422 356	\$ 521 690 1,195
	\$ 2,003	\$ 2,406

3. Due to host universities:

	2019	2018
Lakehead University Laurentian University	\$ 319 79	\$ 137 9
	\$ 398	\$ 146

The balances are non-interest bearing without fixed terms of repayment.

Notes to Financial Statements

Year ended April 30, 2019 (Thousands of dollars)

4. Capital assets:

				2019			2	2018
	Cost	 nulated ization		Net Book Value	Cost	 cumulated ortization		Net Book alue
Furniture and equipment Computer	\$ 21,717	\$ 20,515	Ş	\$ 1,202	\$ 21,359	\$ 20,522	\$	837
software Leasehold improvements	1,235 4,925	1,235 1,761		- 3,164	1,235 4,472	1,235 1,565	2.	- .907_
	\$ 27,877	\$ 23,511	\$	4,366	\$ 27,066	\$ 23,322	\$ 3,	,744

5. Accounts payable and accrued liabilities:

	2019	2018
Accounts payable and accrued liabilities Accrued salaries, benefits, and other compensation Ontario Ministry of Health programs	\$ 3,181 1,936 3,734	\$ 3,708 1,771 3,979
	\$ 8,851	\$ 9,458

6. Deferred revenue:

Deferred revenue represents unspent externally restricted monies received in the current and prior years for services to be provided in a future year as follows:

		2019		2018
Out of Ministry of Health	•	540	Φ.	500
Ontario Ministry of Health	\$	543	\$	503
Ministry of Training, Colleges and Universities		267		637
Tuition fees		533		493
Government and other grants and miscellaneous income		1,308		1,935
	\$	2,651	\$	3,568

Notes to Financial Statements

Year ended April 30, 2019 (Thousands of dollars)

7. Deferred capital contributions:

Deferred capital contributions represent the unamortized and unspent balances of grants utilized for capital asset acquisitions. Details of the continuity of these funds are as follows:

	2019	2018
Balance, beginning of year	\$ 3,744	\$ 3,241
MTCU funding transferred from deferred contributions Amortization of deferred capital contributions	1,324 (702)	1,199 (696)
Balance, end of year	\$ 4,366	\$ 3,744

8. Internally restricted net assets:

	2019	2018
Divergeing	Ф 057	Ф 600
Bursaries	\$ 857	\$ 699
Research funds	2,324	2,140
Research equipment	400	400
Clinical education infrastructure	14	14
IT infrastructure	1,394	1,299
Facilities regeneration	768	727
PGE requirements	616	660
Accreditation costs	71	69
Union negotiations	254	249
Legal costs	168	168
Recruitment costs	76	150
Short-term leave	300	300
Strategic plan implementation & initiatives	2,421	894
Reserves	3,349	3,349
Self-insurance	275	260
Balance, end of year	\$ 13,287	\$ 11,378

Notes to Financial Statements

Year ended April 30, 2019 (Thousands of dollars)

9. Funds held in trust:

	2019	2018
Research Chair in Aboriginal and Rural Health - Trust Funds AMS Hannah Chair in the History of Aboriginal Health – Trust Funds Northern Ontario Academic Medicine Association – Trust Funds	3,624 3,166 7,372	3,538 3,102 9,016
Balance, end of year	14,162	\$ 15,656

(a) Research Chair in Aboriginal and Rural Health - Trust Funds

During a previous fiscal year, the School received \$1,500 from the Ministry of Training, Colleges and Universities to establish a Research Chair in Aboriginal and Rural Health. This grant was matched with a grant of \$1,500 from the Heart and Stroke Foundation of Ontario to bring the total funds held in trust to \$3,000. During the current fiscal year, \$87 (2018 - \$89) was earned on these funds and \$1 (2018 - \$5) of disbursements were charged to these funds, to bring the funds held in trust to \$3,624 (2018 - \$3,538).

(b) AMS Hannah Chair in the History of Aboriginal Health - Trust Funds

During the current fiscal year, the School received \$NIL (2018 - \$NIL) from Associated Medical Services Incorporated and the School internally allocated \$NIL (2018 - \$500) of the required matching funds to establish a Research Chair in the History of Aboriginal Health. During the current fiscal year, \$64 (2018 - \$40) was earned on these funds bringing the funds held in trust to \$3,166 (2018 - \$3,102).

(c) Northern Ontario Academic Medicine Association – Trust Funds

During the current fiscal year, the School received \$6,878 (2018 - \$7,007) from the Ministry of Health and Long Term Care to hold in trust for the Northern Ontario Academic Medicine Association. These funds are to be used by the Northern Ontario Academic Medicine Association to fund the operations of the Academic Health Science Centre Alternative Funding Plan. The balance of these funds held by the school at April 30, 2019 is \$7,372 (2018 - \$9,016).

10. Paymaster Agreement

On July 1, 2007, the School accepted residents into its own accredited Post Graduate Family Medicine program. In an agreement with the Ministry of Health and Long Term Care, the School provides the payroll services for these residents' salaries and benefits in accordance with the Professional Association of Residents of Ontario (PARO) agreement.

During the fiscal year, the School paid residents' salaries totaling \$13,714 (2018 – \$12,775). During the fiscal year, the School received funding related to residents' salaries totaling \$13,714 (2018 - \$12,775).

Notes to Financial Statements

Year ended April 30, 2019 (Thousands of dollars)

11. Medical Student Bursary Program

Beginning in January 2013, the School entered into a funding agreement to administer the Final Year Medical Student Bursary Program that provides bursary payments to medical students in their final year of medical school. The agreement provided funding to pay the bursaries to the students as well as administration costs.

During the fiscal year, the School paid bursaries and administration costs totaling \$547 (2018 - \$629). During the fiscal year, the School received funding related to bursaries and administration costs totaling \$547 (2018 - \$602).

12. Administrative Services Fees:

The School entered into service agreements to provide administrative services to third parties. The School provides accounting and payment services under these agreements and is reimbursed for all incurred expenses and charges an administrative service fee for providing these services.

13. Changes in non-cash working capital:

	2019		2018
Cash provided by (used in):			
Accounts receivable	\$	403	\$ (1,121)
Due to host universities		252	(28)
Prepaid expenses		(121)	386
Accounts payable and accrued liabilities		(607)	1,792
Government payroll remittances payable		` 31 [′]	378
Deferred revenue		(917)	97
	\$	(959)	\$ 1,504

14. Financial Instruments:

(a) Fair Values

The School's financial instruments are comprised of cash, short term investments, accounts receivable, accounts payable and accrued liabilities, and due to/from host universities.

The fair values of cash, short term investments, accounts receivable, accounts payable and accrued liabilities, and due to/from host universities approximate their carrying value because of the short term nature of these instruments.

Notes to Financial Statements

Year ended April 30, 2019 (Thousands of dollars)

14. Financial Instruments (continued):

(b) Risks arising from Financial Instruments

It is management's opinion that the School is not exposed to significant currency or interest rate risk.

Credit Risk

Credit risk is the risk of financial loss to the School if a member or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the School's accounts receivable and short term investments. The School mitigates its potential credit risk from accounts receivable through credit evaluation, approval and monitoring processes. Furthermore, it evaluates the collectability of accounts receivable and records an allowance for doubtful accounts, which reduces the receivables to the amount management reasonably believes will be collected. Credit risk with respect to short term investments is managed through the investment policies.

Liquidity Risk

Liquidity risk is the risk that the School will not be able to meet all cash flow obligations as they come due. The School mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting.

15. Related party transactions:

		Lakehead University		Laurentian University	
Goods and services	- 2019	\$ 1,415	\$	1,928	
	- 2018	\$ 1,487	\$	1,617	
	- 2019	\$ 430	\$	417	
	- 2018	\$ 542	\$	291	

The host universities and the School have agreed to collaborate via a Relationship Agreement in connection with services. These services include facilities and support services, technology and telecommunications services, registration and fee collection, development support, bursary receipt and disbursement, and other educational, research, and operational matters.

The host universities administer the endowment funds for the School. The use of these funds is restricted for student bursaries. The aggregate balance of these funds as at April 30, 2019 is \$25,247 (2018 - \$24,600), of which \$11,381 (2018 - \$10,886) is held by Lakehead University and \$13,866 (2018 - \$13,714) is held by Laurentian University.

Notes to Financial Statements

Year ended April 30, 2019 (Thousands of dollars)

16. Other information:

The School, as a result of its affiliation with Laurentian University and Lakehead University, is participating in a reciprocal exchange of insurance risks in association with fifty-eight Canadian universities. This self-insurance co-operative involves a contractual agreement to share the insurance property and liability risks of member universities. In the event that premiums are not sufficient to cover claim settlements, the member universities would be subject to an assessment in proportion to their participation.

17. Pension plan:

The School operates a defined contribution pension plan in which the School contributes a set amount to the plan in respect of individual employees. Contributions made by the School during the year amounted to approximately \$1,177 (2018 - \$1,114).

Prior to January 1, 2005, some NOSM employees participated in the Retirement Plan for the Staff of Laurentian University of Sudbury and its Federated and Affiliated Colleges (1975). Two employees have also accumulated benefits in the Laurentian Supplementary Retirement Plan (SuRP) for compensation of benefits in excess of the limits prescribed by the Income Tax Act. This Laurentian SuRP has been transferred to NOSM as approved by a resolution of the Board of Directors in May 2007 and set up as a Notional DC SuRP.

The benefit obligations as per the most recent actuarial valuation performed as at April 30, 2019, are equal to \$312 (2018 - \$293). The assets as at April 30, 2019 that consist of cash and cash equivalents, are equal to \$89 (2018 - \$88). The pension expense for the fiscal year ended April 30, 2019 is a charge of \$11 (2018 - charge of \$10). The expense includes \$15 (2018 - \$15) in expected interest costs during the fiscal year ended April 30, 2019. The assets set aside for the Notional DC SuRP are part of NOSM's general assets. No cash payments of future benefits were made during the fiscal year (2018 - NIL).

The Fiscal year 2019/2020 expense is estimated to be equal to \$11. The final 2019/2020 expense will be adjusted to incorporate actual interest credited on the notional account balances and investment returns upon the valuation scheduled as at April 30, 2020. The calculation of the fiscal 2018/2019 and estimated fiscal 2019/2020 Notional DC SuRP pension expense are based on actual interest cost of 5.25% per annum in 2018/2019 and expected cost of 4.90% per annum in 2019/2020 and actual return on assets of 1.15% per annum in 2018/2019 and expected return on assets of 1.15% per annum in 2019/2020. The plan's experienced gains and losses shall be fully recognized in the year that they occur.

18. Economic Dependence:

The School is dependent upon transfer payments from the Ministry of Training, Colleges and Universities, the Ontario Ministry of Health, and other various government agencies to finance its continuing operations.

Notes to Financial Statements

Year ended April 30, 2019 (Thousands of dollars)

19. Contingencies:

The School is involved certain legal matters and litigation, the outcomes of which are not presently determinable. The loss, if any, from these contingencies will be accounted for in the periods in which the matters are resolved.