Honorary Members:
Frederick Gilbert          Ron Chrysler          Lou Turco
Dominic Giroux            Claire Perreault      Michael O’Neill
Roger Strasser            Jim Gordon            
Neil McLeod               Arie Hoogenboom       
Jackie Dojack              Austin Hunt           
John Whitfield            David Harris           
Helen Cromarty            Peter Hutton-Czapski  
Maureen Lacroix           Liliane Beauchamp     
Gratien Allaire           Adam Moir             
Jean Anawati              Derek Debassige       

And by invitation:
Marc Blayney, Senior Associate Dean East
Joel Lanphear, Senior Associate Dean West
Ken Adams, Associate Dean Administration
Joe Lipinski, Director of Finance
Kim Daynard, Director of Communications
Nicoe Lauzon, Executive Assistant to the Dean
Geoff Hudson, Academic Staff Union Observer (telephone)
Grace Vita, Director of Planning and Risk

Absent with Regrets:
Tracy Buckler              Paul Miron            Elizabeth Moore
Goyce Kakegamic            Brian Walmark        Neil MacOdrum
John Augustine             Tyler Christie        Dermot McLoughlin
Sheila Cote Meek           Bill McMullen        
Fabien Hebert              

Chair: Frederick Gilbert
Secretary: Roger Strasser
Recording Secretary: Gina Kennedy
Present/Apologies
The Chair welcomed the members and guests to the Board meeting.

1.0 Call to Order at 9:02 p.m.
The meeting was called to order.

1.1 Adoption of Agenda
The agenda was reviewed and amended

MOTION
2010-05
MOVED BY: Peter Hutten-Czapski
SECONDED BY: Arie Hoogenboom
Be it resolved that the Agenda be adopted as amended.
CARRIED

Noted: Item 9.1 Report circulated for information

1.2 Declaration of Conflict
None. It was noted that should an item arise where you have a conflict of interest, please declare such at the time the item is discussed.

2.0 Approval of the Minutes
The minutes were circulated in the meeting package.

MOTION
2010-06
MOVED BY: Austin Hunt
SECONDED BY: Lou Turco
Be it resolved that the minutes of the March 17, 2010 meeting be accepted as presented.
CARRIED

3.0 Business Arising
3.1 None.

4.0 Strategic Directions
4.1 Strategic Planning Update Presentation
Gratien Allaire reported on the Strategic Plan Session “Innovative Education and Research for a Healthier North” that was held on Friday (May 7), noting specifically that this session provided an opportunity for members to review the proposed Strategic Plan and provide comments to the committee.

He directed members to the documents included in the meeting package. A discussion ensued. Ken Adams and Gratien Allaire answered questions accordingly.

Liliane Beauchamp presented the motion for approval.

MOTION
2010-07
MOVED BY: Liliane Beauchamp
SECONDED BY: Gratien Allaire
Be it resolved that upon the recommendation of the Quality Monitoring Committee, the Board herein approves the Strategic Plan 2010-2015 with the noted minor edits.
CARRIED

B) COMPANION DOCUMENT
Liliane Beauchamp referred members to the Companion document. The Companion Document was adopted by the Board with the noted changes. Liliane Beauchamp noted that the Quality Monitoring Committee will follow up on any recommendations as part of the committee’s workplan.

On behalf of the Quality Monitoring Committee Liliane Beauchamp extended her appreciation to Strategic Plan Steering committee members and to Gratien Allaire for taking the lead and providing strong leadership. She also thanked the Board members for their valuable input and the consultants for keeping the plan on track.

5.0 Financial Viability

5.1 Finance & Audit Committee

5.1.1 Report
Ron Chrysler spoke to the Finance & Audit Committee report included in the meeting package.

5.1.2 Joint Benefit Committee
Ron Chrysler noted that a report was circulated to the Finance and Audit Committee members at the April 20, 2010 meeting. He noted that the Joint Benefits Committee has agreed to meet two more times before April 1, 2011.

5.1.3 Pension Committee
Ron Chrysler presented the Pension Plan for Employees of NOSM – Financial Statements for approval. Ken Adams noted that when the Pension Committee met, prior to this meeting there were no recommendations for changes in investments at that time.

MOTION
2010-08

MOVED BY: Ron Chrysler
SECONDED BY: Austin Hunt
Be it resolved that upon recommendation of the Finance and Audit Committee the Pension Plan for Employees of Northern Ontario School of Medicine – Financial Statements for the year ended December 31, 2009 be approved.
CARRIED

5.1.4 Financial Report
Ron Chrysler presented the financial report for the period ending March 31, 2010 for approval. He noted that NOSM is on target for a balanced budget.

MOTION
2010-09

MOVED BY: Ron Chrysler
SECONDED BY: Neil McLeod
Be it resolved that the Board of Directors approve the Financial Statements of the Northern Ontario School of Medicine for the period ending March 31, 2010.
CARRIED

5.1.5 Protocol – Financial/Budget Responsibility and Accountability
Ron Chrysler noted that a new protocol for Financial/Budget Responsibility and Accountability was presented to the Committee for review and information.
5.1.6 Tuition Fees
Ron Chrysler noted that the committee reviewed the proposal to adjust tuition fees for the upcoming academic year by 4%. He highlighted the comparison report included in the meeting package. He answered questions accordingly. A discussion ensued. Members noted that increasing bursaries is an important factor to offset these tuition increases.

MOTION
2010-10
MOVED BY: Ron Chrysler
SECONDED BY: Neil McLeod
Be it resolved that in accordance with the recommendation of the Finance and Audit committee, tuition fees for students enrolled at NOSM be set at $17,200 for the academic year 2010-11.
CARRIED

There was a request to consider factors to offset increases, such as bolstering the bursary funds or a tuition 'set aside program' with the Ministry. All items for consideration will be brought to Finance and the Finance and Audit Committee for consideration.

5.1.7 Multi Year Operating Budget Framework
Ron Chrysler referred members to the Multi Year Operating Budget Framework that was included in the meeting package for information.

5.1.8 2010-2011 Budget
Ron Chrysler highlighted the budget documents presented in the meeting package, noting that the government grants are not increasing and there are no other increases in the operating grants, which poses a challenge.

A discussion ensued. Ron Chrysler answered questions accordingly.

MOTION
2010-11
MOVED BY: Ron Chrysler
SECONDED BY: Maureen Lacroix
Be it resolved that the Proposed Balanced Budget for the Fiscal Year – May 1, 2010 to April 30, 2011 be approved as presented.
CARRIED.

Roger Strasser extended appreciation to Ken Adams, Joe Lipinski and the Finance and Audit Committee for their extensive work on the budget and framework.

5.1.9 Compensation Restraint Act
Ron Chrysler noted that information regarding the proposed Public Sector Compensation Restraint to Protect Public Services Act was presented to the members at the April 20th meeting for discussion.

6.0 Quality and Effectiveness of Organization
6.1 Quality Monitoring Committee
6.1.1 Report
Liliane Beauchamp spoke to the report as circulated in the meeting package. She noted that a meeting may be called before the summer break. A request for members to forward suggestions for the next Quality Monitoring Committee workplan could be submitted to Gina Kennedy.
6.1.2 **Indicators of Success**
Ken Adams provided a brief overview of the report circulated in the meeting package.

7.0 **Board Effectiveness**
7.1 **Executive Committee**
7.1.1 **Committee Report**
Dominic Giroux spoke to the report circulated in the meeting package. He added that the NOSM book launches were a great success; there has been positive feedback on the sales of the book. The book is being made available at all NOSM events for purchase and indicated that all members will receive a signed copy of the book today.

7.1.2 **Consultant Comparative Chart**
Dominic Giroux noted that the Consultant Comparative Chart was discussed at the special meeting of the Board Executive Committee. The Committee was encouraged by the progress presented at that meeting and deferred their recommendations to the Finance and Audit Committee.

7.2 **Report from the Governance Committee**
7.2.1 **Committee Report**
Jackie Dojack spoke to the report included in the meeting package.

**MOTION 2010-12**

7.2.1.1 **Committee Report**
Jackie Dojack referred members to the revised Advancement Committee Terms of Reference.

**MOVED BY:** Jackie Dojack  
**SECONDED BY:** Arie Hoogenboom
Be it resolved that upon the recommendation of the Governance Committee, the Board herein approves the amendments to the Advancement Committee Terms of Reference as presented.  
**CARRIED**

7.3 **Nominating Committee**
7.3.1 **Committee Report**
Jean Anawati provided an update on the process of nominations to the Board of Directors. He indicated that although some positions have not been filed at this time, he expects the responses to the nomination requests in advance of the next meeting.

7.4 **Advancement Committee**
7.4.1 **Report**
John Whitfield indicated that there was no written report; however he noted that Governance/Advancement session yesterday (May 7) provided great dialogue and information for the Advancement Committee.

8.0 **Provide for Excellent Management**
8.1 **Report of the Dean/CEO**
Roger Strasser spoke to the following items:
a) Clinical Faculty Engagement
- Continued progress with the clinical faculty / working with the residency programs – workshops bringing together clinical faculty across the North.
- Dr. Janice Willet has taken up the position as Division Head of Clinical Sciences

b) Succession Planning
- Announcement of the newly appointed Associate Deans: Dr. Lisa Graves – Associate Dean, UME and Dr. David Marsh is the Associate Dean Community Engagement. Sue Berry has been appointed interim Associate Dean of CHPE.
- Continued progress on the OAI – fine tuning the needs relating to structure

c) Other information
- Ethics Research Initiative Project is moving forward under the direction of Dr. Pierre Deschamps
- Northern Health Research Conference will be June 4 & 5 in Sudbury
- 2010 NOSM Graduation details
  ~West Campus Hooding Ceremony, May 28 and Convocation on May 29<sup>th</sup>
  ~East Campus Hooding Ceremony, June 3<sup>rd</sup> and Convocation on June 4<sup>th</sup>

9.0 **Build Relationships**
9.1 Ken Adams referred members to the report circulated at the meeting. He noted that a similar report will be going to the Executive Committee on May 12<sup>th</sup>. Members were asked to provide feedback on the report, including what they would find beneficial in future reports. All comments can be forwarded to Gina Kennedy for the Board Executive Committee’s consideration.

**ACTION**

10.0 **Items for Information**
The following reports were included in the meeting package for information:

10.1 **Academic Council Update**
Roger Strasser spoke to the report circulated in the meeting package. He highlighted the approval of graduands at the April meeting and the progress thus far on the Constitutional Review. It was noted that the process for approving the graduands was modified this year, in which the approved list of graduand was forwarded on to the Joint Senate Committee for submission directly to the host University Registrars and subsequently the NOSM graduands were approved as a full slate with the respective Universities. This process was simplified from the previous year.

10.2 **Reference Groups and Working Groups**
10.2.1 Aboriginal Reference Group Report
Roger Strasser commented on the outstanding presentation by the Aboriginal Affairs unit at the FMEC Conference in St. John’s Newfoundland this past week.
He added that Rosie Mosquito stepped down from her position as Chair of the Aboriginal Reference Group in order to take up her new position as a member of the NOSM Board of Directors beginning September 2010.

10.2.2 Archives Reference Group Report
No Report.

10.2.3 Francophone Reference Group Report
The media release from the 3rd Annual Francophone Symposium was circulated at the meeting.

10.3 Northern Passages (will be available in June and distributed accordingly)
10.4 Dean's Desk – March 2010
Circulated for information in the meeting package.

11.0 Other Business
None.

11.1 Media Release
Kim Daynard will draft a media release for review and distribute it accordingly.

12.0 Adjournment of Regular Meeting/Next Meeting
Roger Strasser reminded members to complete the meeting evaluation forms and to pick up their copy of the NOSM Book.

Roger Strasser thanked the members of the staff, Gina Kennedy, Louise Poirier Benoit, Nicole Lauzon and the Elk Lake Eco Resource Centre for their contribution to the success of the Board Retreat. He also extended his appreciation for all members that attended the annual retreat.

The Chair noted that the next meeting is scheduled for September 22, 2010. There being no further business, the regular meeting was adjourned at 10:58 a.m.

MOTION
MOVED BY: Jim Gordon
SECONDED BY: Lou Turco
Be it resolved that the regular meeting be adjourned.
CARRIED

[SIGNED ON FILE]

Dr. Brian Stevenson, Chair Dr. Roger Strasser, Secretary

Approved: